

EXTENDED TO MAY 15, 2024

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Form 990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2022

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2022 calendar year, or tax year beginning JUL 1, 2022 and ending JUN 30, 2023

B Check if applicable: C Name of organization THE GILDER LEHRMAN INSTITUTE OF AMERICAN HISTORY D Employer identification number 13-3795391 E Telephone number 646-366-9666 F Name and address of principal officer: KATE R. SMITH SAME AS C ABOVE G Gross receipts \$ 16,690,282. H(a) Is this a group return for subordinates? Yes [X] No H(b) Are all subordinates included? Yes No H(c) Group exemption number I Tax-exempt status: [X] 501(c)(3) 501(c)( ) (insert no.) 4947(a)(1) or 527 J Website: WWW.GILDERLEHRMAN.ORG K Form of organization: [X] Corporation Trust Association Other L Year of formation: 1994 M State of legal domicile: NY

Part I Summary

Table with columns for Revenue, Expenses, and Net Assets or Fund Balances. Rows include: 1 Briefly describe the organization's mission... 2 Check this box if the organization discontinued its operations... 3-7a Number of voting members, independent voting members, total employees, total volunteers, total unrelated business revenue. 7b Net unrelated business taxable income. 8-12 Revenue: Contributions and grants, Program service revenue, Investment income, Other revenue, Total revenue. 13-19 Expenses: Grants and similar amounts paid, Benefits paid, Salaries, Professional fundraising fees, Total fundraising expenses, Other expenses, Total expenses. 20-22 Net Assets or Fund Balances: Total assets, Total liabilities, Net assets or fund balances. Comparison of Prior Year vs Current Year and Beginning of Current Year vs End of Year.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here: Signature of officer Kate R. Smith, CFO; Date 4/23/24. Paid: Print/Type preparer's name ALEXANDER LAZZARUOLO; Preparer's signature Alexander Lazzaruolo; Date 4/22/2024; Check if self-employed; PTIN P01775353. Preparer: Firm's name CONDON O'MEARA MCGINTY & DONNELLY LLP; Firm's EIN 13-3628255. Use Only: Firm's address ONE BATTERY PARK PLAZA, 7TH FL. NEW YORK, NY 10004; Phone no. 212-661-7777.

May the IRS discuss this return with the preparer shown above? See instructions [X] Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 3,035,415. including grants of \$ 75,850. ) (Revenue \$ 2,103,310. )

TEACHER PROGRAMS IN AMERICAN HISTORY:

TEACHER PROFESSIONAL DEVELOPMENT PROGRAMS SERVED 21,000 TEACHERS. IN THE SUMMER, TEACHER PROFESSIONAL DEVELOPMENT PROGRAMS SERVED MORE THAN 1,500 TEACHERS ONLINE AND 500 TEACHERS IN PERSON, WITH SEVERAL HUNDRED ADDITIONAL EDUCATORS JOINING FOR LIVESTREAMED LECTURES. THE GETTYSBURG COLLEGE GILDER LEHRMAN MA IN AMERICAN HISTORY, AN AFFORDABLE, FULLY ONLINE MASTER'S DEGREE PROGRAM, LED BY RENOWNED, AWARD-WINNING HISTORIANS, ADMITTED 1,300 STUDENTS THIS YEAR.

4b (Code: ) (Expenses \$ 2,650,087. including grants of \$ 848,379. ) (Revenue \$ )

STUDENT PROGRAMS IN AMERICAN HISTORY:

STUDENT PROGRAMS SERVED ALL FIFTY STATES AND 99 COUNTRIES OUTSIDE OF THE US. THE TOTAL NUMBER OF SCHOOLS THAT PARTICIPATED IN THE AFFILIATE SCHOOL PROGRAM WAS OVER 34,750, REACHING 12 MILLION STUDENTS. THE GILDER LEHRMAN INSTITUTE HAS PARTNERED WITH THE ROCKEFELLER FOUNDATION AND THE MUSICAL "HAMILTON" TO CREATE AN EDUCATION PROGRAM FOR THE MUSICAL, WHICH HAD PARTICIPATION FROM 195,000 STUDENTS. THE INSTITUTE'S AP US HISTORY STUDY GUIDE HAD 1.6 MILLION UNIQUE VISITORS. THE INSTITUTE'S ONLINE AMERICAN HISTORY COURSES CALLED HISTORY SCHOOL SERVED 8,700 STUDENTS. HISTORY U, AN OFFERING IN WHICH STUDENTS CAN TAKE AMERICAN HISTORY SELF-PACED ONLINE COURSES, HAS SERVED 3,500 STUDENTS.

4c (Code: ) (Expenses \$ 812,016. including grants of \$ ) (Revenue \$ 85,975. )

MUSEUM COLLECTIONS THROUGH EXHIBITIONS AND EDUCATIONAL RESOURCES:

THE GILDER LEHRMAN COLLECTION INCLUDES OVER 86,000 PRIMARY SOURCE DOCUMENTS RELATING TO AMERICAN HISTORY. THE DIGITAL COLLECTION ALLOWS ONLINE ACCESS TO OUR DOCUMENTS. IN 2020, THE INSTITUTE LAUNCHED ITS TRANSCRIPTION PROJECT, WHICH ENLISTS MIDDLE AND HIGH SCHOOL STUDENTS TO TRANSCRIBE DOCUMENTS FROM THE GILDER LEHRMAN COLLECTION. MORE THAN 430 VOLUNTEERS HAVE TRANSCRIBED MORE THAN 4,250 PAGES OF RARE DOCUMENTS FROM THE GILDER LEHRMAN COLLECTION. TRAVELING EXHIBITION PANELS ON MAJOR TOPICS IN AMERICAN HISTORY ARE IN CIRCULATION AND VISITED 98 SITES ACROSS THE COUNTRY. GILDER LEHRMAN COLLECTION'S PRIMARY SOURCES ARE ALSO ON DISPLAY IN PHYSICAL EXHIBITION SPACES AT THE GEORGE WASHINGTON'S MOUNT VERNON, GETTYSBURG NATIONAL MILITARY PARK, THE

4d Other program services (Describe on Schedule O.)

(Expenses \$ 1,724,772. including grants of \$ 192,500. ) (Revenue \$ 105,134. )

4e Total program service expenses 8,222,290.

**Part IV Checklist of Required Schedules**

|     |  | Yes | No |
|-----|--|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i>  | X   |    |
| 2   | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions  | X   |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>  |     | X  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>   |     | X  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>  |     | X  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>  |     | X  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>  |     | X  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>   | X   |    |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>            |     | X  |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>  | X   |    |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.   |     |    |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>   | X   |    |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>  |     | X  |
| c   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>  |     | X  |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>   |     | X  |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>   | X   |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>  |     | X  |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>  | X   |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>  |     | X  |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>   |     | X  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?  |     | X  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> |     | X  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>  |     | X  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>  |     | X  |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I. See instructions</i>  | X   |    |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>  | X   |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>  |     | X  |
| 20a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>   |     | X  |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>   | X   |    |

**Part IV Checklist of Required Schedules** (continued)

|     |   | Yes | No |
|-----|---|-----|----|
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....  | X   |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....  | X   |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....   |     | X  |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....   |     |    |
| 24b |   |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....  |     |    |
| 24c |   |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....   |     |    |
| 24d |   |     |    |
| 25a | <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....  |     | X  |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....  |     | X  |
| 25b |   |     | X  |
| 26  | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....   |     | X  |
| 27  | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> ..... |     | X  |
| 28  | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  |     |    |
| a   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....   |     | X  |
| 28a |   |     | X  |
| b   | A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....  |     | X  |
| 28b |   |     | X  |
| c   | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....   |     | X  |
| 28c |   |     | X  |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....   | X   |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....   | X   |    |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....   |     | X  |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....   |     | X  |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....   |     | X  |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....   |     | X  |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....   |     | X  |
| b   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....  |     |    |
| 35b |   |     |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....  |     | X  |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....  |     | X  |
| 38  | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?<br><b>Note:</b> All Form 990 filers are required to complete Schedule O .....  | X   |    |
| 38  |   | X   |    |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

|    |  | Yes | No  |
|----|--|-----|-----|
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable .....   |     |     |
| 1a |  |     | 259 |
| b  | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable .....  |     |     |
| 1b |  |     | 0   |
| c  | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? ..... | X   |     |
| 1c |  | X   |     |

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

|            |  | Yes | No |
|------------|--|-----|----|
| <b>2a</b>  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  |     |    |
|            | <b>2a</b> 111  |     |    |
| <b>b</b>   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | X   |    |
| <b>3a</b>  | Did the organization have unrelated business gross income of \$1,000 or more during the year?  |     | X  |
| <b>b</b>   | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O  |     |    |
| <b>3b</b>  |  |     |    |
| <b>4a</b>  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? |     | X  |
| <b>b</b>   | If "Yes," enter the name of the foreign country<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |     |    |
| <b>5a</b>  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  |     | X  |
| <b>b</b>   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   |     | X  |
| <b>c</b>   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  |     |    |
| <b>5c</b>  |  |     |    |
| <b>6a</b>  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                    | X   |    |
| <b>b</b>   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | X   |    |
| <b>7</b>   | <b>Organizations that may receive deductible contributions under section 170(c).</b>   |     |    |
| <b>a</b>   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | X   |    |
| <b>b</b>   | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | X   |    |
| <b>c</b>   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   |     | X  |
| <b>d</b>   | If "Yes," indicate the number of Forms 8282 filed during the year  |     |    |
|            | <b>7d</b>  |     |    |
| <b>e</b>   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  |     | X  |
| <b>f</b>   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   |     | X  |
| <b>g</b>   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | N/A |    |
| <b>h</b>   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | N/A |    |
| <b>8</b>   | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? N/A   |     |    |
| <b>9</b>   | <b>Sponsoring organizations maintaining donor advised funds.</b>   |     |    |
| <b>a</b>   | Did the sponsoring organization make any taxable distributions under section 4966? N/A   |     |    |
| <b>9a</b>  |  |     |    |
| <b>b</b>   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A  |     |    |
| <b>9b</b>  |  |     |    |
| <b>10</b>  | <b>Section 501(c)(7) organizations.</b> Enter:   |     |    |
| <b>a</b>   | Initiation fees and capital contributions included on Part VIII, line 12 N/A   |     |    |
| <b>10a</b> |  |     |    |
| <b>b</b>   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |     |    |
| <b>10b</b> |  |     |    |
| <b>11</b>  | <b>Section 501(c)(12) organizations.</b> Enter:  |     |    |
| <b>a</b>   | Gross income from members or shareholders N/A  |     |    |
| <b>11a</b> |  |     |    |
| <b>b</b>   | Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)  |     |    |
| <b>11b</b> |  |     |    |
| <b>12a</b> | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?  |     |    |
| <b>b</b>   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A  |     |    |
| <b>12b</b> |  |     |    |
| <b>13</b>  | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>  |     |    |
| <b>a</b>   | Is the organization licensed to issue qualified health plans in more than one state? N/A   |     |    |
| <b>13a</b> |  |     |    |
|            | <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.   |     |    |
| <b>b</b>   | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |     |    |
| <b>13b</b> |  |     |    |
| <b>c</b>   | Enter the amount of reserves on hand   |     |    |
| <b>13c</b> |  |     |    |
| <b>14a</b> | Did the organization receive any payments for indoor tanning services during the tax year?   |     | X  |
| <b>b</b>   | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  |     |    |
| <b>14b</b> |  |     |    |
| <b>15</b>  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?   |     | X  |
|            | If "Yes," see the instructions and file Form 4720, Schedule N.   |     |    |
| <b>16</b>  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  |     | X  |
|            | If "Yes," complete Form 4720, Schedule O.  |     |    |
| <b>17</b>  | <b>Section 501(c)(21) organizations.</b> Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A                            |     |    |
|            | If "Yes," complete Form 6069.  |     |    |

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year (39); 1b Enter the number of voting members included on line 1a, above, who are independent (38); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (X); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? (X); 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? (X); 5 Did the organization become aware during the year of a significant diversion of the organization's assets? (X); 6 Did the organization have members or stockholders? (X); 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? (X); 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? (X); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? (X); b Each committee with authority to act on behalf of the governing body? (X); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? (X); 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? (X); 11b Describe on Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 (X); 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (X); 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done (X); 13 Did the organization have a written whistleblower policy? (X); 14 Did the organization have a written document retention and destruction policy? (X); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official (X); b Other officers or key employees of the organization (X); If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (X); 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed AK, AZ, CA, CO, CT, DC, DE, FL, GA, IA, IL, KS
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [X] Another's website [X] Upon request [ ] Other (explain on Schedule O)
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records
THE INSTITUTE C/O KATE SMITH - 646-366-9666
49 WEST 45TH STREET, 2ND FL, NEW YORK, NY 10036

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title                                       | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---|---|---|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
|   |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |   |  |   |
| (1) JAMES G. BASKER<br>PRESIDENT & CEO                      | 40.00   | X   |                       | X       |              |                              |        | 258,584.  | 0.   | 11,653.   |
| (2) KATHRINE MOTT<br>COO                                    | 40.00   |   |                       | X       |              |                              |        | 211,281.  | 0.   | 23,668.   |
| (3) TIM BAILEY<br>DIR. OF CURRICULUM DEV. & INSTRUCTIO      | 40.00   |   |                       |         | X            |                              |        | 145,917.  | 0.   | 33,379.   |
| (4) SANDRA TRENHOLM<br>DIR. & CURATOR OF GILDER LEHRMAN COL | 40.00   |   |                       |         | X            |                              |        | 111,275.  | 0.   | 42,387.   |
| (5) KATE R. SMITH<br>CFO                                    | 40.00   |   |                       |         | X            |                              |        | 128,038.  | 0.   | 21,049.   |
| (6) SASHA R PEREIRA<br>DIR. OF EDUCATIONAL PROGRAMS AND HAM | 40.00   |   |                       |         | X            |                              |        | 106,704.  | 0.   | 38,535.   |
| (7) RUSSELL P. PENNOYER<br>SECRETARY                        | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (8) JOSEPH DIMENNA<br>TREASURER                             | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (9) SHAHNAZ BATMANGHELIDJ<br>TRUSTEE                        | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (10) JOHN D. BRITTON, II<br>TRUSTEE                         | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (11) ALYSHA BUTLER<br>TRUSTEE                               | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (12) ROBERT C. DAUM<br>TRUSTEE                              | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (13) DIXIE DE LUCA<br>TRUSTEE                               | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (14) PATRICK DUFF<br>TRUSTEE                                | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (15) REGINA GANNON<br>TRUSTEE                               | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (16) HENRY LEWIS GATES<br>TRUSTEE                           | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (17) ANNETTE GORDON-REED<br>TRUSTEE                         | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title  | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |   |  |   |
| (18) BRUCE GORDON<br>TRUSTEE                                   | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (19) ALLEN C. GUEZLO<br>TRUSTEE                                | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (20) ELIZABETH HERBST-BRADY<br>TRUSTEE                         | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (21) THOMAS P. HIRSCHFELD<br>TRUSTEE                           | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (22) PHILLIP A. JACKSON<br>TRUSTEE                             | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (23) ALAN JONES<br>TRUSTEE                                     | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (24) GLADSTONE N. JONES, III<br>TRUSTEE                        | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (25) LEWIS E. LEHRMAN<br>TRUSTEE                               | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (26) THOMAS D. LEHRMAN<br>TRUSTEE                              | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| <b>1b Subtotal</b>   |   |   |                       |         |              |                              |        | 961,799.  | 0.   | 170,671.  |
| <b>c Total from continuation sheets to Part VII, Section A</b> |   |   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| <b>d Total (add lines 1b and 1c)</b>                           |   |   |                       |         |              |                              |        | 961,799.  | 0.   | 170,671.  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

6

- 3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*
- 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

|   | Yes | No |
|---|-----|----|
| 3 |     | X  |
| 4 | X   |    |
| 5 |     | X  |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                   | (B)<br>Description of services | (C)<br>Compensation |
|--|--------------------------------|---------------------|
| KANOPI STUDIOS<br>5922 INDUS DRIVE, RENO, NY 89502 | COMPUTER SUPPORT               | 312,670.            |
|  |                                |                     |
|  |                                |                     |
|  |                                |                     |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

1

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2022)



**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title                      | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|  |   | Individual trustee or director         | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (27) MICHAEL MCCORMICK<br>TRUSTEE          | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (28) S. ANDREW BANKS<br>TRUSTEE            | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (29) JOHN L. NAU III<br>TRUSTEE            | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (30) ROBERT H. NIEHAUS<br>TRUSTEE          | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (31) LINDA PACE<br>TRUSTEE                 | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (32) VICTORIA PHILLIPS<br>TRUSTEE          | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (33) WILLIAM J. POORVU<br>TRUSTEE          | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (34) SHAIZA RIZAVI<br>TRUSTEE              | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (35) VALERIE ROCKEFELLER<br>TRUSTEE        | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (36) MARY CASLIN ROSS<br>TRUSTEE           | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (37) MARK SHAFIR<br>TRUSTEE                | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (38) NANCY SIMPKINS<br>TRUSTEE             | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (39) DOROTHY (DEBBIE) STAPLETON<br>TRUSTEE | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (40) LUZ TOWNS-MIRANDA<br>TRUSTEE          | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (41) JANICE UGAKI<br>TRUSTEE               | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (42) CURT VIEBRANZ<br>TRUSTEE              | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (43) RICHARD WEBSTER<br>TRUSTEE            | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (44) EDWARD L. AYERS<br>TRUSTEE            | 1.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |
|  |   |  |                       |         |              |                              |        |  |   |   |
|  |   |  |                       |         |              |                              |        |  |   |   |
|  |   |  |                       |         |              |                              |        |  |   |   |
| Total to Part VII, Section A, line 1c      |   |  |                       |         |              |                              |        |  |   |   |

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|  |   |  | (A)                  | (B)                                | (C)                        | (D)  |  |
|--|---|--|----------------------|------------------------------------|----------------------------|--|--|
|  |   |  | Total revenue        | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |  |
| Contributions, Gifts, Grants and Other Similar Amounts | <b>1 a</b>  | Federated campaigns  |                      |                                    |                            |  |  |
|  | <b>1 b</b>  | Membership dues  |                      |                                    |                            |  |  |
|  | <b>1 c</b>  | Fundraising events   | 1,691,061.           |                                    |                            |  |  |
|  | <b>1 d</b>  | Related organizations  |                      |                                    |                            |  |  |
|  | <b>1 e</b>  | Government grants (contributions)  | 1,696,788.           |                                    |                            |  |  |
|  | <b>1 f</b>  | All other contributions, gifts, grants, and similar amounts not included above | 4,043,539.           |                                    |                            |  |  |
|  | <b>1 g</b>  | Noncash contributions included in lines 1a-1f                                  | \$ 413,107.          |                                    |                            |  |  |
|  | <b>1 h</b>  | <b>Total.</b> Add lines 1a-1f  | 7,431,388.           |                                    |                            |  |  |
|  | Program Service Revenue   | <b>2 a</b>   | EDUCATIONAL SERVICES | 611710                             | 2,103,310.                 | 2,103,310.   |  |
| <b>2 b</b>   |   |  |                      |                                    |                            |  |  |
| <b>2 c</b>   |   |  |                      |                                    |                            |  |  |
| <b>2 d</b>   |   |  |                      |                                    |                            |  |  |
| <b>2 e</b>   |   |  |                      |                                    |                            |  |  |
| <b>2 f</b>   |   | All other program service revenue  |                      |                                    |                            |  |  |
| <b>2 g</b>   |   | <b>Total.</b> Add lines 2a-2f  |                      | 2,103,310.                         |                            |  |  |
| Other Revenue  | <b>3</b>  | Investment income (including dividends, interest, and other similar amounts)   |                      | 2,175,683.                         |                            | 2,175,683.   |  |
|  | <b>4</b>  | Income from investment of tax-exempt bond proceeds                             |                      |                                    |                            |  |  |
|  | <b>5</b>  | Royalties  |                      | 60,556.                            |                            | 60,556.  |  |
|  | <b>6 a</b>  | Gross rents  | (i) Real             |                                    |                            |  |  |
|  |   |  | (ii) Personal        |                                    |                            |  |  |
|  |   |  |                      |                                    |                            |  |  |
|  | <b>6 b</b>  | Less: rental expenses  |                      |                                    |                            |  |  |
|  | <b>6 c</b>  | Rental income or (loss)  |                      |                                    |                            |  |  |
|  | <b>6 d</b>  | Net rental income or (loss)  |                      |                                    |                            |  |  |
|  | <b>7 a</b>  | Gross amount from sales of assets other than inventory                         | (i) Securities       | 4,677,902.                         |                            |  |  |
|  |   |  | (ii) Other           |                                    |                            |  |  |
|  |   |  |                      |                                    |                            |  |  |
|  |   |  |                      |                                    |                            |  |  |
|  | <b>7 b</b>  | Less: cost or other basis and sales expenses                                   | 4,513,843.           |                                    |                            |  |  |
|  | <b>7 c</b>  | Gain or (loss)   | 164,059.             |                                    |                            |  |  |
| <b>7 d</b>   | Net gain or (loss)  |  | 164,059.             |                                    | 164,059.                   |  |  |
| <b>8 a</b>   | Gross income from fundraising events (not including \$ 1,691,061. of contributions reported on line 1c). See Part IV, line 18 |  | 30,846.              |                                    |                            |  |  |
|  |   |  |                      |                                    |                            |  |  |
| <b>8 b</b>   | Less: direct expenses   | 151,726.   |                      |                                    |                            |  |  |
| <b>8 c</b>   | Net income or (loss) from fundraising events  |  | -120,880.            |                                    | -120,880.                  |  |  |
| <b>9 a</b>   | Gross income from gaming activities. See Part IV, line 19   |  |                      |                                    |                            |  |  |
|  |   |  |                      |                                    |                            |  |  |
| <b>9 b</b>   | Less: direct expenses   |  |                      |                                    |                            |  |  |
| <b>9 c</b>   | Net income or (loss) from gaming activities   |  |                      |                                    |                            |  |  |
| <b>10 a</b>  | Gross sales of inventory, less returns and allowances   |  | 195,638.             |                                    |                            |  |  |
|  |   |  |                      |                                    |                            |  |  |
|  |   |  |                      |                                    |                            |  |  |
| <b>10 b</b>  | Less: cost of goods sold  | 4,529.   |                      |                                    |                            |  |  |
| <b>10 c</b>  | Net income or (loss) from sales of inventory  |  | 191,109.             | 191,109.                           |                            |  |  |
| Miscellaneous Revenue                                  | <b>11 a</b>   | OTHER INCOME   | 900099               | 14,959.                            |                            | 14,959.  |  |
|  | <b>11 b</b>   |  |                      |                                    |                            |  |  |
|  | <b>11 c</b>   |  |                      |                                    |                            |  |  |
|  | <b>11 d</b>   | All other revenue  |                      |                                    |                            |  |  |
|  | <b>11 e</b>   | <b>Total.</b> Add lines 11a-11d  |                      | 14,959.                            |                            |  |  |
| <b>12</b>  | <b>Total revenue.</b> See instructions  |  | 12,020,184.          | 2,294,419.                         | 0.                         | 2,294,377.   |  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

X

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  | 834,029.              | 834,029.                        |  |                             |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22   | 282,700.              | 282,700.                        |  |                             |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16  |                       |                                 |  |                             |
| 4 Benefits paid to or for members   |                       |                                 |  |                             |
| 5 Compensation of current officers, directors, trustees, and key employees  | 497,541.              | 383,319.                        | 57,391.                                | 56,831.                     |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                       |                                 |  |                             |
| 7 Other salaries and wages  | 3,436,393.            | 2,647,493.                      | 396,384.                               | 392,516.                    |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 102,577.              | 79,028.                         | 11,832.                                | 11,717.                     |
| 9 Other employee benefits   | 591,829.              | 455,961.                        | 68,267.                                | 67,601.                     |
| 10 Payroll taxes  | 274,094.              | 211,170.                        | 31,616.                                | 31,308.                     |
| 11 Fees for services (nonemployees):  |                       |                                 |  |                             |
| a Management  |                       |                                 |  |                             |
| b Legal   | 12,580.               | 10,761.                         | 280.                                   | 1,539.                      |
| c Accounting  | 20,100.               | 17,194.                         | 447.                                   | 2,459.                      |
| d Lobbying  |                       |                                 |  |                             |
| e Professional fundraising services. See Part IV, line 17   | 53,000.               |                                 |  | 53,000.                     |
| f Investment management fees  | 88,296.               |                                 | 88,296.                                |                             |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)  | 1,268,572.            | 1,191,154.                      | 30,992.                                | 46,426.                     |
| 12 Advertising and promotion  |                       |                                 |  |                             |
| 13 Office expenses  | 607,005.              | 545,925.                        | 33,927.                                | 27,153.                     |
| 14 Information technology   |                       |                                 |  |                             |
| 15 Royalties  |                       |                                 |  |                             |
| 16 Occupancy  | 293,601.              |                                 | 293,601.                               |                             |
| 17 Travel   | 278,192.              | 264,520.                        | 5,445.                                 | 8,227.                      |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials   |                       |                                 |  |                             |
| 19 Conferences, conventions, and meetings   |                       |                                 |  |                             |
| 20 Interest   |                       |                                 |  |                             |
| 21 Payments to affiliates   |                       |                                 |  |                             |
| 22 Depreciation, depletion, and amortization  | 143,431.              |                                 | 143,431.                               |                             |
| 23 Insurance  | 81,472.               | 19,978.                         | 61,494.                                |                             |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)                                    |                       |                                 |  |                             |
| a COMMUNICATIONS  | 743,683.              | 623,192.                        | 109,106.                               | 11,385.                     |
| b EDU. RES./ HIST. DOC  | 423,352.              | 392,496.                        | 3,405.                                 | 27,451.                     |
| c PURCHASE OF HISTORICAL  | 236,882.              | 236,882.                        |  |                             |
| d EQUIPMENT   | 48,508.               | 17,902.                         | 25,180.                                | 5,426.                      |
| e All other expenses  | 15,070.               | 8,586.                          | 6,474.                                 | 10.                         |
| 25 Total functional expenses. Add lines 1 through 24e   | 10,332,907.           | 8,222,290.                      | 1,367,568.                             | 743,049.                    |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) |                       |                                 |  |                             |

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

|   |  | (A)<br>Beginning of year |             | (B)<br>End of year  |
|---|--|--------------------------|-------------|---------------------|
| Assets  | <b>1</b> Cash - non-interest-bearing .....   | 2,216,376.               | <b>1</b>    | 666,382.            |
|   | <b>2</b> Savings and temporary cash investments .....  | 9,133,093.               | <b>2</b>    | 6,751,865.          |
|   | <b>3</b> Pledges and grants receivable, net .....  | 3,101,728.               | <b>3</b>    | 4,549,953.          |
|   | <b>4</b> Accounts receivable, net .....  | 955,804.                 | <b>4</b>    | 877,761.            |
|   | <b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons ..... |                          | <b>5</b>    |                     |
|   | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....   |                          | <b>6</b>    |                     |
|   | <b>7</b> Notes and loans receivable, net .....   |                          | <b>7</b>    |                     |
|   | <b>8</b> Inventories for sale or use .....   |                          | <b>8</b>    |                     |
|   | <b>9</b> Prepaid expenses and deferred charges .....   | 215,041.                 | <b>9</b>    | 212,473.            |
|   | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....   | <b>10a</b> 1,159,262.    |             |                     |
|   | <b>b</b> Less: accumulated depreciation .....  | <b>10b</b> 779,442.      | 389,946.    | <b>10c</b> 379,820. |
|   | <b>11</b> Investments - publicly traded securities .....   | 44,651,219.              | <b>11</b>   | 51,487,640.         |
|   | <b>12</b> Investments - other securities. See Part IV, line 11 .....   |                          | <b>12</b>   |                     |
|   | <b>13</b> Investments - program-related. See Part IV, line 11 .....  |                          | <b>13</b>   |                     |
|   | <b>14</b> Intangible assets .....  |                          | <b>14</b>   |                     |
|   | <b>15</b> Other assets. See Part IV, line 11 .....   | 64,016.                  | <b>15</b>   | 1,189,948.          |
| <b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33) ..... | 60,727,223.  | <b>16</b>                | 66,115,842. |                     |
| Liabilities   | <b>17</b> Accounts payable and accrued expenses .....  | 395,267.                 | <b>17</b>   | 349,461.            |
|   | <b>18</b> Grants payable .....   |                          | <b>18</b>   |                     |
|   | <b>19</b> Deferred revenue .....   | 2,706.                   | <b>19</b>   |                     |
|   | <b>20</b> Tax-exempt bond liabilities .....  |                          | <b>20</b>   |                     |
|   | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....  |                          | <b>21</b>   |                     |
|   | <b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....     |                          | <b>22</b>   |                     |
|   | <b>23</b> Secured mortgages and notes payable to unrelated third parties .....   |                          | <b>23</b>   |                     |
|   | <b>24</b> Unsecured notes and loans payable to unrelated third parties .....   |                          | <b>24</b>   |                     |
|   | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....  | 740,217.                 | <b>25</b>   | 1,150,538.          |
|   | <b>26 Total liabilities.</b> Add lines 17 through 25 .....   | 1,138,190.               | <b>26</b>   | 1,499,999.          |
| Net Assets or Fund Balances   | <b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>  |                          |             |                     |
|   | <b>27</b> Net assets without donor restrictions .....  | 50,741,003.              | <b>27</b>   | 54,875,025.         |
|   | <b>28</b> Net assets with donor restrictions .....   | 8,848,030.               | <b>28</b>   | 9,740,818.          |
|   | <b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>   |                          |             |                     |
|   | <b>29</b> Capital stock or trust principal, or current funds .....   |                          | <b>29</b>   |                     |
|   | <b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....   |                          | <b>30</b>   |                     |
|   | <b>31</b> Retained earnings, endowment, accumulated income, or other funds .....   |                          | <b>31</b>   |                     |
|   | <b>32</b> Total net assets or fund balances .....  | 59,589,033.              | <b>32</b>   | 64,615,843.         |
| <b>33</b> Total liabilities and net assets/fund balances .....            | 60,727,223.  | <b>33</b>                | 66,115,842. |                     |

Form 990 (2022)

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

|    |  |    |             |
|----|--|----|-------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)  | 1  | 12,020,184. |
| 2  | Total expenses (must equal Part IX, column (A), line 25)   | 2  | 10,332,907. |
| 3  | Revenue less expenses. Subtract line 2 from line 1   | 3  | 1,687,277.  |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                      | 4  | 59,589,033. |
| 5  | Net unrealized gains (losses) on investments   | 5  | 3,339,533.  |
| 6  | Donated services and use of facilities   | 6  |             |
| 7  | Investment expenses  | 7  |             |
| 8  | Prior period adjustments   | 8  |             |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)   | 9  | 0.          |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | 10 | 64,615,843. |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

|   |  | Yes | No |
|---|--|-----|----|
| 1   | Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other   |     |    |
| If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   |  |     |    |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?  |     | X  |
| If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: |  |     |    |
| <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 |  |     |    |
| 2b  | Were the organization's financial statements audited by an independent accountant?   | X   |    |
| If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:              |  |     |    |
| <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis      |  |     |    |
| 2c  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | X   |    |
| If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   |  |     |    |
| 3a  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?  |     | X  |
| 3b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits     |     |    |

Form 990 (2022)



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)   | (a) 2018    | (b) 2019    | (c) 2020   | (d) 2021   | (e) 2022   | (f) Total   |
|---|-------------|-------------|------------|------------|------------|-------------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  | 12,736,051. | 12,724,493. | 5,539,014. | 6,702,184. | 7,431,388. | 45,133,130. |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |             |             |            |            |            |             |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge   |             |             |            |            |            |             |
| 4 <b>Total.</b> Add lines 1 through 3   | 12,736,051. | 12,724,493. | 5,539,014. | 6,702,184. | 7,431,388. | 45,133,130. |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |             |             |            |            |            | 7,152,757.  |
| 6 <b>Public support.</b> Subtract line 5 from line 4.   |             |             |            |            |            | 37,980,373. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in)   | (a) 2018    | (b) 2019    | (c) 2020   | (d) 2021   | (e) 2022   | (f) Total                |
|---|-------------|-------------|------------|------------|------------|--------------------------|
| 7 Amounts from line 4   | 12,736,051. | 12,724,493. | 5,539,014. | 6,702,184. | 7,431,388. | 45,133,130.              |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources   | 1,009,700.  | 941,779.    | 862,883.   | 1,535,001. | 2,236,239. | 6,585,602.               |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on  |             |             |            |            |            |                          |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  | 21,078.     | 7,522.      | 102,542.   | 25,774.    | 14,959.    | 171,875.                 |
| 11 <b>Total support.</b> Add lines 7 through 10   |             |             |            |            |            | 51,890,607.              |
| 12 Gross receipts from related activities, etc. (see instructions)  |             |             |            |            | 12         | 10,884,293.              |
| 13 <b>First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> |             |             |            |            |            | <input type="checkbox"/> |

**Section C. Computation of Public Support Percentage**

|   |                                     |       |   |
|---|-------------------------------------|-------|---|
| 14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f))  | 14                                  | 73.19 | % |
| 15 Public support percentage from 2021 Schedule A, Part II, line 14   | 15                                  | 75.64 | % |
| 16a <b>33 1/3% support test - 2022.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization  | <input checked="" type="checkbox"/> |       |   |
| b <b>33 1/3% support test - 2021.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization   | <input type="checkbox"/>            |       |   |
| 17a <b>10% -facts-and-circumstances test - 2022.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization    | <input type="checkbox"/>            |       |   |
| b <b>10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization | <input type="checkbox"/>            |       |   |
| 18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions  | <input type="checkbox"/>            |       |   |

Schedule A (Form 990) 2022

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)   | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b  |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in)  | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6   |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                           |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b   |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on      |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)                                  |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)   |          |          |          |          |          |           |

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

|   |           |   |
|---|-----------|---|
| <b>15</b> Public support percentage for 2022 (line 8, column (f), divided by line 13, column (f)) | <b>15</b> | % |
| <b>16</b> Public support percentage from 2021 Schedule A, Part III, line 15                       | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|  |           |   |
|--|-----------|---|
| <b>17</b> Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)) | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2021 Schedule A, Part III, line 17                         | <b>18</b> | % |

**19a 33 1/3% support tests - 2022.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions



Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

Table with 3 columns: Question, Yes, No. Rows 1-10b containing questions about supported organizations, including their status, control, and support.

**Part IV Supporting Organizations** (continued)

|  | Yes | No |
|--|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?  |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described on line 11a above?  |     |    |
| <b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>                              |     |    |

**Section B. Type I Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>   |     |    |

**Section C. Type II Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |

**Section D. All Type III Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>   |     |    |
| <b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>  |     |    |

**Section E. Type III Functionally Integrated Supporting Organizations**

|   |  |  |
|---|--|--|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  |  |  |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.  |  |  |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.   |  |  |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).   |  |  |
| <b>2</b> Activities Test. Answer lines 2a and 2b below.   |  |  |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |  |
| <b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>  |  |  |
| <b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.   |  |  |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>   |  |  |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>   |  |  |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|--|----------------|-----------------------------|
| 1                               | Net short-term capital gain  | 1              |                             |
| 2                               | Recoveries of prior-year distributions   | 2              |                             |
| 3                               | Other gross income (see instructions)  | 3              |                             |
| 4                               | Add lines 1 through 3.   | 4              |                             |
| 5                               | Depreciation and depletion   | 5              |                             |
| 6                               | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                             |
| 7                               | Other expenses (see instructions)  | 7              |                             |
| 8                               | <b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)  | 8              |                             |

| Section B - Minimum Asset Amount |   | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---|----------------|-----------------------------|
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |                |                             |
| a                                | Average monthly value of securities   | 1a             |                             |
| b                                | Average monthly cash balances   | 1b             |                             |
| c                                | Fair market value of other non-exempt-use assets  | 1c             |                             |
| d                                | <b>Total</b> (add lines 1a, 1b, and 1c)   | 1d             |                             |
| e                                | <b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):                                  |                |                             |
| 2                                | Acquisition indebtedness applicable to non-exempt-use assets  | 2              |                             |
| 3                                | Subtract line 2 from line 1d.   | 3              |                             |
| 4                                | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).                                  | 4              |                             |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5              |                             |
| 6                                | Multiply line 5 by 0.035.   | 6              |                             |
| 7                                | Recoveries of prior-year distributions  | 7              |                             |
| 8                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)  | 8              |                             |

| Section C - Distributable Amount |   |   | Current Year |
|----------------------------------|---|---|--------------|
| 1                                | Adjusted net income for prior year (from Section A, line 8, column A)   | 1 |              |
| 2                                | Enter 0.85 of line 1.   | 2 |              |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, column A)  | 3 |              |
| 4                                | Enter greater of line 2 or line 3.  | 4 |              |
| 5                                | Income tax imposed in prior year  | 5 |              |
| 6                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 |              |

7  Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

| Section D - Distributions |   | Current Year |
|---------------------------|---|--------------|
| 1                         | Amounts paid to supported organizations to accomplish exempt purposes   | 1            |
| 2                         | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity               | 2            |
| 3                         | Administrative expenses paid to accomplish exempt purposes of supported organizations   | 3            |
| 4                         | Amounts paid to acquire exempt-use assets   | 4            |
| 5                         | Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )  | 5            |
| 6                         | Other distributions ( <i>describe in Part VI</i> ). See instructions.   | 6            |
| 7                         | <b>Total annual distributions.</b> Add lines 1 through 6.   | 7            |
| 8                         | Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions. | 8            |
| 9                         | Distributable amount for 2022 from Section C, line 6  | 9            |
| 10                        | Line 8 amount divided by line 9 amount  | 10           |

| Section E - Distribution Allocations (see instructions) | (i)<br>Excess Distributions   | (ii)<br>Underdistributions<br>Pre-2022 | (iii)<br>Distributable<br>Amount for 2022 |
|---|---|--|---|
| 1   | Distributable amount for 2022 from Section C, line 6  |  |   |
| 2   | Underdistributions, if any, for years prior to 2022 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.   |  |   |
| 3   | Excess distributions carryover, if any, to 2022   |  |   |
| a   | From 2017   |  |   |
| b   | From 2018   |  |   |
| c   | From 2019   |  |   |
| d   | From 2020   |  |   |
| e   | From 2021   |  |   |
| f   | <b>Total</b> of lines 3a through 3e   |  |   |
| g   | Applied to underdistributions of prior years  |  |   |
| h   | Applied to 2022 distributable amount  |  |   |
| i   | Carryover from 2017 not applied (see instructions)  |  |   |
| j   | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.  |  |   |
| 4   | Distributions for 2022 from Section D, line 7: \$   |  |   |
| a   | Applied to underdistributions of prior years  |  |   |
| b   | Applied to 2022 distributable amount  |  |   |
| c   | Remainder. Subtract lines 4a and 4b from line 4.  |  |   |
| 5   | Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions. |  |   |
| 6   | Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.                        |  |   |
| 7   | <b>Excess distributions carryover to 2023.</b> Add lines 3j and 4c.   |  |   |
| 8   | Breakdown of line 7:  |  |   |
| a   | Excess from 2018  |  |   |
| b   | Excess from 2019  |  |   |
| c   | Excess from 2020  |  |   |
| d   | Excess from 2021  |  |   |
| e   | Excess from 2022  |  |   |

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

OTHER INCOME

2018 AMOUNT: \$ 21,078.

2019 AMOUNT: \$ 7,522.

2020 AMOUNT: \$ 102,542.

2021 AMOUNT: \$ 25,774.

2022 AMOUNT: \$ 14,959.

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**  
Open to Public  
Inspection

Name of the organization **THE GILDER LEHRMAN INSTITUTE OF AMERICAN HISTORY** Employer identification number **13-3795391**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|   | (a) Donor advised funds | (b) Funds and other accounts                             |
|---|-------------------------|--|
| 1 Total number at end of year .....   |                         |  |
| 2 Aggregate value of contributions to (during year) .....   |                         |  |
| 3 Aggregate value of grants from (during year) .....  |                         |  |
| 4 Aggregate value at end of year .....  |                         |  |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....  |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ..... |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (for example, recreation or education)  Preservation of a historically important land area

Protection of natural habitat  Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|  | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements .....   | 2a                              |
| b Total acreage restricted by conservation easements .....   | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a) .....   | 2c                              |
| d Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register ..... | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year \_\_\_\_\_

4 Number of states where property subject to conservation easement is located \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

Yes  No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

Yes  No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ..... \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X ..... \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ..... \$ \_\_\_\_\_

b Assets included in Form 990, Part X ..... \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

- a  Public exhibition
- b  Scholarly research
- c  Preservation for future generations
- d  Loan or exchange program
- e  Other K-12 SCHOOLS

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

|                                 | Amount    |
|---------------------------------|-----------|
| c Beginning balance             | <b>1c</b> |
| d Additions during the year     | <b>1d</b> |
| e Distributions during the year | <b>1e</b> |
| f Ending balance                | <b>1f</b> |

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     | 52,887,252.      | 47,806,444.    | 43,789,822.        | 41,059,669.          | 37,651,237.         |
| b Contributions                                  | 7,806,925.       | 12,286,245.    | 6,783,419.         | 14,690,581.          | 14,243,684.         |
| c Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| d Grants or scholarships                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs | 4,333,166.       | 7,205,437.     | 2,766,797.         | 11,960,428.          | 10,835,252.         |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            | 56,361,011.      | 52,887,252.    | 47,806,444.        | 43,789,822.          | 41,059,669.         |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment 82.7170 %
- b Permanent endowment \_\_\_\_\_ %
- c Term endowment 17.2829 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) Unrelated organizations
- (ii) Related organizations

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     | X  |
| 3a(ii) |     | X  |
| 3b     |     |    |

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? \_\_\_\_\_

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land  |                                      |                                 |                              |                |
| b Buildings  |                                      |                                 |                              |                |
| c Leasehold improvements   |                                      | 413,278.                        | 227,298.                     | 185,980.       |
| d Equipment  |                                      | 570,507.                        | 376,667.                     | 193,840.       |
| e Other  |                                      | 175,477.                        | 175,477.                     | 0.             |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |                                      |                                 |                              | 379,820.       |

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

Table with 3 columns: (a) Description of security or category, (b) Book value, (c) Method of valuation. Rows include Financial derivatives, Closely held equity interests, and Other (A-H).

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

Table with 3 columns: (a) Description of investment, (b) Book value, (c) Method of valuation. Rows numbered 1 through 9.

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

Table with 2 columns: (a) Description, (b) Book value. Rows numbered 1 through 9.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

Table with 2 columns: (a) Description of liability, (b) Book value. Row 1 includes Federal income taxes and OPERATING LEASE PAYABLE.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII



**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|          |  |                      |           |             |
|----------|--|----------------------|-----------|-------------|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements                       |                      | <b>1</b>  | 15,428,647. |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                            |                      |           |             |
| <b>a</b> | Net unrealized gains (losses) on investments   | <b>2a</b> 3,339,533. |           |             |
| <b>b</b> | Donated services and use of facilities   | <b>2b</b> 5,500.     |           |             |
| <b>c</b> | Recoveries of prior year grants  | <b>2c</b>            |           |             |
| <b>d</b> | Other (Describe in Part XIII.)   | <b>2d</b> 151,726.   |           |             |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b>  |                      | <b>2e</b> | 3,496,759.  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b>   |                      | <b>3</b>  | 11,931,888. |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                           |                      |           |             |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b                               | <b>4a</b> 88,296.    |           |             |
| <b>b</b> | Other (Describe in Part XIII.)   | <b>4b</b>            |           |             |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b>  |                      | <b>4c</b> | 88,296.     |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) |                      | <b>5</b>  | 12,020,184. |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|          |   |                    |           |             |
|----------|---|--------------------|-----------|-------------|
| <b>1</b> | Total expenses and losses per audited financial statements                                      |                    | <b>1</b>  | 10,401,837. |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:                               |                    |           |             |
| <b>a</b> | Donated services and use of facilities  | <b>2a</b> 5,500.   |           |             |
| <b>b</b> | Prior year adjustments  | <b>2b</b>          |           |             |
| <b>c</b> | Other losses  | <b>2c</b>          |           |             |
| <b>d</b> | Other (Describe in Part XIII.)  | <b>2d</b> 151,726. |           |             |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b>   |                    | <b>2e</b> | 157,226.    |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b>  |                    | <b>3</b>  | 10,244,611. |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line 1:                              |                    |           |             |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b                                | <b>4a</b> 88,296.  |           |             |
| <b>b</b> | Other (Describe in Part XIII.)  | <b>4b</b>          |           |             |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b>   |                    | <b>4c</b> | 88,296.     |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) |                    | <b>5</b>  | 10,332,907. |

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART III, LINE 1A:

THE INSTITUTE HAS PURCHASED AND HAS RECEIVED DONATIONS OF DOCUMENTS OF NATIONAL HISTORICAL SIGNIFICANCE. THE DOCUMENTS ARE MAINTAINED FOR PUBLIC EXHIBITION, EDUCATION, AND RESEARCH IN FURTHERANCE OF PUBLIC SERVICE, RATHER THAN FOR FINANCIAL GAIN.

IN CONFORMITY WITH ACCOUNTING POLICIES GENERALLY FOLLOWED BY MUSEUMS, THE VALUE OF THE HISTORICAL DOCUMENTS HAS BEEN EXCLUDED FROM THE STATEMENT OF FINANCIAL POSITION, AND GIFTS OF HISTORICAL DOCUMENTS ARE EXCLUDED FROM REVENUE IN THE STATEMENT OF ACTIVITIES. PURCHASES OF HISTORICAL DOCUMENTS ARE RECORDED AS DECREASES IN THE STATEMENT OF ACTIVITIES AND PROCEEDS FROM DEACCESSIONS ARE REFLECTED AS INCREASES IN THE STATEMENT OF ACTIVITIES IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED OR SOLD.

**Part XIII** Supplemental Information (continued)

PART III, LINE 4:

GILDER LEHRMAN COLLECTION SERVES AS A REPOSITORY FOR MANUSCRIPTS AND  
SELECTED MATERIALS THAT DOCUMENT THE HISTORY OF UNITED STATES. THROUGH ITS  
SERVICES, THE COLLECTION SUPPORTS THE EDUCATIONAL MISSION OF THE GILDER  
LEHRMAN INSTITUTE OF AMERICAN HISTORY AND, SECONDARILY, ACADEMIC RESEARCH  
AND PUBLICATION.  
COLLECTION INCLUDES OVER 86,000 PRIMARY SOURCE DOCUMENTS RELATING TO  
AMERICAN HISTORY, OF WHICH 90-95% ARE DIGITIZED AND 20% AVAILABLE ON THE  
GLI WEBSITE.

PART V, LINE 4:

GLI CURRENTLY HAS TWO ENDOWMENTS. THE FIRST IS A GENERAL ENDOWMENT, WITH  
SEVERAL RESTRICTED FUNDS AND THE SECOND CONSISTS OF FUNDS HELD FROM SALE  
OF DOCUMENTS THAT IS RESTRUCTED IN ITS USE FOR THE PURCHASE OF HISTORICAL  
DOCUMENTS AND DIRECT CARE OF THE COLLECTION.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

GROSS UP OF DIRECT SPECIAL EVENT 151,726.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

GROSS UP OF DIRECT SPECIAL EVENT 151,726.



**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|                 |  | (a) Event #1  | (b) Event #2 | (c) Other events<br>NONE | (d) Total events<br>(add col. (a) through<br>col. (c)) |
|-----------------|--|---|--------------|--------------------------|--|
|                 |  | GALA<br>(event type)  | (event type) | (total number)           |  |
| Revenue         | 1  | Gross receipts  | 1,721,907.   |                          | 1,721,907.   |
|                 | 2  | Less: Contributions   | 1,691,061.   |                          | 1,691,061.   |
|                 | 3  | Gross income (line 1 minus line 2)                          | 30,846.      |                          | 30,846.  |
| Direct Expenses | 4  | Cash prizes   |              |                          |  |
|                 | 5  | Noncash prizes  |              |                          |  |
|                 | 6  | Rent/facility costs   |              |                          |  |
|                 | 7  | Food and beverages  | 80,808.      |                          | 80,808.  |
|                 | 8  | Entertainment   | 43,299.      |                          | 43,299.  |
|                 | 9  | Other direct expenses                                       | 27,619.      |                          | 27,619.  |
|                 | 10   | Direct expense summary. Add lines 4 through 9 in column (d) |              |                          | 151,726.   |
| 11              | Net income summary. Subtract line 10 from line 3, column (d) |   |              | -120,880.                |  |

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |  | (a) Bingo             | (b) Pull tabs/instant<br>bingo/progressive bingo                    | (c) Other gaming  | (d) Total gaming (add<br>col. (a) through col. (c))                 |
|-----------------|--|-----------------------|---|---|---|
|                 |  | 1                     | Gross revenue   |   |   |
| Direct Expenses | 2  | Cash prizes           |   |   |   |
|                 | 3  | Noncash prizes        |   |   |   |
|                 | 4  | Rent/facility costs   |   |   |   |
|                 | 5  | Other direct expenses |   |   |   |
|                 | 6  | Volunteer labor       | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No |
| 7               | Direct expense summary. Add lines 2 through 5 in column (d)        |                       |   |   |   |
| 8               | Net gaming income summary. Subtract line 7 from line 1, column (d) |                       |   |   |   |

9 Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_  
 a Is the organization licensed to conduct gaming activities in each of these states?  Yes  No

b If "No," explain: \_\_\_\_\_  
 \_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?  Yes  No

b If "Yes," explain: \_\_\_\_\_  
 \_\_\_\_\_

- 11 Does the organization conduct gaming activities with nonmembers?  Yes  No
- 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?  Yes  No
- 13 Indicate the percentage of gaming activity conducted in:
 

|                               |     |   |
|-------------------------------|-----|---|
| a The organization's facility | 13a | % |
| b An outside facility         | 13b | % |
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name \_\_\_\_\_

Address \_\_\_\_\_

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?  Yes  No
- b If "Yes," enter the amount of gaming revenue received by the organization \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party \$ \_\_\_\_\_
- c If "Yes," enter name and address of the third party:

Name \_\_\_\_\_

Address \_\_\_\_\_

16 Gaming manager information:

Name \_\_\_\_\_

Gaming manager compensation \$ \_\_\_\_\_

Description of services provided \_\_\_\_\_

\_\_\_\_\_

Director/officer       Employee       Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Yes  No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:

(I) NAME OF FUNDRAISER: BLB CONSULTING AND EVENTS LLC

(I) ADDRESS OF FUNDRAISER: 576 FIFTH AVENUE SUITE 903, NEW YORK, NY 10036

**Part IV** Supplemental Information *(continued)*

Lined area for supplemental information.

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization  
THE GILDER LEHRMAN INSTITUTE  
OF AMERICAN HISTORY

Employer identification number  
13-3795391

**Part I General Information on Grants and Assistance**

**1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name and address of organization or government         | (b) EIN    | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|--|------------|---------------------------------|--------------------------|----------------------------------|---|---------------------------------------|------------------------------------|
| MEREWETHER, LLC<br>4411 HERBERT PLACE<br>NASHVILLE, TN 37215 | 26-1467675 |                                 | 25,000.                  | 0.                               | FMV   |                                       | LINCOLN PRIZE AWARD<br>WINNER      |
|  |            |                                 |                          |                                  |   |                                       |                                    |
|  |            |                                 |                          |                                  |   |                                       |                                    |
|  |            |                                 |                          |                                  |   |                                       |                                    |
|  |            |                                 |                          |                                  |   |                                       |                                    |
|  |            |                                 |                          |                                  |   |                                       |                                    |

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

**3** Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2022





**Part III** Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.)

| (a) Type of grant or assistance                            | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|--|--------------------------|--------------------------|-----------------------------------|---|---------------------------------------|
| 2021 HAM4PROGRESS ESSAY CONTEST WINNERS                    | 10.                      | 35,000.                  | 0.                                | FMV   | GRANTS AND PRIZES                     |
| 2021 GLI SCHOLAR FELLOWSHIPS                               | 10.                      | 30,000.                  | 0.                                | FMV   | GRANTS AND PRIZES                     |
| 2022 DAVID MCCULLOUGH ESSAY CONTEST 3RD PRIZE              | 9.                       | 9,000.                   | 0.                                | FMV   | GRANTS AND PRIZES                     |
| FALL 2022, SPRING 2023 & SUMMER 2023 COURSES               | 103.                     | 50,500.                  | 0.                                | FMV   | GRANTS AND PRIZES                     |
| SUMMER 2023 AWARDS   | 5.                       | 3,750.                   | 0.                                | FMV   | GRANTS AND PRIZES                     |
| STIPENDS FOR PARTICIPANTS ATTENDING LINCOLN SPEAKS SEMINAR | 7.                       | 2,450.                   | 0.                                | FMV   | GRANTS AND PRIZES                     |
| HISTORY TEACHER OF THE YEAR STATE AWARDS                   | 52.                      | 52,000.                  | 0.                                | FMV   | GRANTS AND PRIZES                     |

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public Inspection

Name of the organization **THE GILDER LEHRMAN INSTITUTE OF AMERICAN HISTORY** Employer identification number **13-3795391**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input type="checkbox"/> Compensation committee                     | <input type="checkbox"/> Written employment contract                                |
| <input type="checkbox"/> Independent compensation consultant        | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

|           | Yes | No |
|-----------|-----|----|
| <b>1b</b> |     |    |
| <b>2</b>  |     |    |
| <b>4a</b> |     | X  |
| <b>4b</b> |     | X  |
| <b>4c</b> |     | X  |
| <b>5a</b> |     | X  |
| <b>5b</b> |     | X  |
| <b>6a</b> |     | X  |
| <b>6b</b> |     | X  |
| <b>7</b>  |     | X  |
| <b>8</b>  |     | X  |
| <b>9</b>  |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title  | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation  |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|---|---|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|   | (i) Base compensation   | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| (1) JAMES G. BASKER<br>PRESIDENT & CEO                      | (i) 258,584.<br>(ii) 0.   | (ii) 0.<br>(iii) 0.                 | (iii) 0.                            | 7,650.   | 4,003.                  | 270,237.                        | 0.  |
| (2) KATHRINE MOTT<br>COO                                    | (i) 211,281.<br>(ii) 0.   | (ii) 0.<br>(iii) 0.                 | (iii) 0.                            | 6,365.   | 17,303.                 | 234,949.                        | 0.  |
| (3) TIM BAILEY<br>DIR. OF CURRICULUM DEV. & INSTRUCTION     | (i) 145,917.<br>(ii) 0.   | (ii) 0.<br>(iii) 0.                 | (iii) 0.                            | 4,611.   | 28,768.                 | 179,296.                        | 0.  |
| (4) SANDRA TRENHOLM<br>DIR. & CURATOR OF GILDER LEHRMAN COL | (i) 111,275.<br>(ii) 0.   | (ii) 0.<br>(iii) 0.                 | (iii) 0.                            | 3,853.   | 38,534.                 | 153,662.                        | 0.  |
|   | (i)<br>(ii)<br>(iii)<br>(iv)<br>(v)<br>(vi)<br>(vii)<br>(viii)<br>(ix)<br>(x)<br>(xi)<br>(xii)<br>(xiii)<br>(xiv)<br>(xv)<br>(xvi)<br>(xvii)<br>(xviii)<br>(xix)<br>(xx)<br>(xxi)<br>(xxii)<br>(xxiii)<br>(xxiv)<br>(xxv)<br>(xxvi)<br>(xxvii)<br>(xxviii)<br>(xxix)<br>(xxx)<br>(xxxi)<br>(xxxii)<br>(xxxiii)<br>(xxxiv)<br>(xxxv)<br>(xxxvi)<br>(xxxvii)<br>(xxxviii)<br>(xxxix)<br>(xxxx)<br>(xxxxi)<br>(xxxxii)<br>(xxxxiii)<br>(xxxxiv)<br>(xxxxv)<br>(xxxxvi)<br>(xxxxvii)<br>(xxxxviii)<br>(xxxxix)<br>(xxxxx)<br>(xxxxxi)<br>(xxxxxii)<br>(xxxxxiii)<br>(xxxxxiv)<br>(xxxxxv)<br>(xxxxxvi)<br>(xxxxxvii)<br>(xxxxxviii)<br>(xxxxxix)<br>(xxxxxx)<br>(xxxxxxi)<br>(xxxxxxii)<br>(xxxxxxiii)<br>(xxxxxxiv)<br>(xxxxxxv)<br>(xxxxxxvi)<br>(xxxxxxvii)<br>(xxxxxxviii)<br>(xxxxxxix)<br>(xxxxxxx)<br>(xxxxxxxi)<br>(xxxxxxxii)<br>(xxxxxxxiii)<br>(xxxxxxxiv)<br>(xxxxxxxv)<br>(xxxxxxxvi)<br>(xxxxxxxvii)<br>(xxxxxxxviii)<br>(xxxxxxxix)<br>(xxxxxxxix) |                                     |                                     |  |                         |                                 |   |



**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2022**

Open to Public Inspection

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization **THE GILDER LEHRMAN INSTITUTE  
OF AMERICAN HISTORY** Employer identification number  
**13-3795391**

**Part I Types of Property**

|   | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c)<br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line 1g | (d)<br>Method of determining<br>noncash contribution amounts |
|---|-------------------------------|---|--|--|
| 1 Art - Works of art .....  |                               |   |  |  |
| 2 Art - Historical treasures .....                                    | X                             | 7   | 0.   | NO REV. RECOGNIZED   |
| 3 Art - Fractional interests .....                                    |                               |   |  |  |
| 4 Books and publications .....  |                               |   |  |  |
| 5 Clothing and household goods .....                                  |                               |   |  |  |
| 6 Cars and other vehicles .....                                       |                               |   |  |  |
| 7 Boats and planes .....  |                               |   |  |  |
| 8 Intellectual property .....   |                               |   |  |  |
| 9 Securities - Publicly traded .....                                  | X                             | 8   | 413,107.   | FMV  |
| 10 Securities - Closely held stock .....                              |                               |   |  |  |
| 11 Securities - Partnership, LLC, or<br>trust interests .....         |                               |   |  |  |
| 12 Securities - Miscellaneous .....                                   |                               |   |  |  |
| 13 Qualified conservation contribution -<br>Historic structures ..... |                               |   |  |  |
| 14 Qualified conservation contribution - Other .....                  |                               |   |  |  |
| 15 Real estate - Residential .....                                    |                               |   |  |  |
| 16 Real estate - Commercial .....                                     |                               |   |  |  |
| 17 Real estate - Other .....  |                               |   |  |  |
| 18 Collectibles .....   |                               |   |  |  |
| 19 Food inventory .....   |                               |   |  |  |
| 20 Drugs and medical supplies .....                                   |                               |   |  |  |
| 21 Taxidermy .....  |                               |   |  |  |
| 22 Historical artifacts .....   |                               |   |  |  |
| 23 Scientific specimens .....   |                               |   |  |  |
| 24 Archeological artifacts .....                                      |                               |   |  |  |
| 25 Other ( _____ )  |                               |   |  |  |
| 26 Other ( _____ )  |                               |   |  |  |
| 27 Other ( _____ )  |                               |   |  |  |
| 28 Other ( _____ )  |                               |   |  |  |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement ..... **29**

|   | Yes | No |
|---|-----|----|
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? ..... |     | X  |
| b If "Yes," describe the arrangement in Part II.  |     |    |
| 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? .....   |     | X  |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....  |     | X  |
| b If "Yes," describe in Part II.  |     |    |
| 33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.   |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2022

**Part II**

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 33:

THE INSTITUTE CAN ALSO OWN, HOLD OR ACCEPT CONTRIBUTIONS OR DONATIONS

OF ARTIFACTS, DOCUMENTS AND OTHER CULTURAL OBJECTS, AS WOULD A MUSEUM

OR LIBRARY.

**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
Attach to Form 990 or Form 990-EZ.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**  
Open to Public  
Inspection

|                          |   |                                |            |
|--------------------------|---|--------------------------------|------------|
| Name of the organization | THE GILDER LEHRMAN INSTITUTE<br>OF AMERICAN HISTORY | Employer identification number | 13-3795391 |
|--------------------------|---|--------------------------------|------------|

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE GILDER LEHRMAN INSTITUTE OF AMERICAN HISTORY WAS FOUNDED IN 1994 BY  
 RICHARD GILDER AND LEWIS E. LEHRMAN, VISIONARIES AND LIFELONG  
 SUPPORTERS OF AMERICAN HISTORY EDUCATION. THE INSTITUTE IS THE LEADING  
 NONPROFIT ORGANIZATION DEDICATED TO K12 HISTORY EDUCATION WHILE ALSO  
 SERVING THE GENERAL PUBLIC. ITS MISSION IS TO PROMOTE THE KNOWLEDGE AND  
 UNDERSTANDING OF AMERICAN HISTORY THROUGH EDUCATIONAL PROGRAMS AND  
 RESOURCES.

AT THE INSTITUTE'S CORE IS THE GILDER LEHRMAN COLLECTION, ONE OF THE  
 GREAT ARCHIVES IN AMERICAN HISTORY. DRAWING ON THE 86,000 DOCUMENTS IN  
 THE GILDER LEHRMAN COLLECTION AND AN EXTENSIVE NETWORK OF EMINENT  
 HISTORIANS, THE INSTITUTE PROVIDES TEACHERS, STUDENTS, AND THE GENERAL  
 PUBLIC WITH DIRECT ACCESS TO UNIQUE PRIMARY SOURCE MATERIALS.

AS A 501(C)(3) NONPROFIT PUBLIC CHARITY, THE GILDER LEHRMAN INSTITUTE  
 OF AMERICAN HISTORY IS SUPPORTED THROUGH THE GENEROSITY OF INDIVIDUALS,  
 CORPORATIONS, AND FOUNDATIONS. THE INSTITUTE'S PROGRAMS HAVE BEEN  
 RECOGNIZED BY AWARDS FROM THE WHITE HOUSE, THE NATIONAL ENDOWMENT FOR  
 THE HUMANITIES, THE ORGANIZATION OF AMERICAN HISTORIANS, THE COUNCIL OF  
 INDEPENDENT COLLEGES, AND THE DAUGHTERS OF THE AMERICAN REVOLUTION.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

MORGAN LIBRARY & MUSEUM, THE MUSEUM OF THE AMERICAN REVOLUTION, THE  
 MUSEUM OF MODERN ART AND UNITED STATES CAPITOL VISITOR CENTER. ONLINE  
 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

|   |   |
|---|---|
| Name of the organization THE GILDER LEHRMAN INSTITUTE OF AMERICAN HISTORY | Employer identification number 13-3795391 |
|---|---|

PROGRAM, INSIDE THE VAULT: HIGHLIGHTS FROM THE GILDER LEHRMAN COLLECTION, HAS BEEN VIEWED BY NEARLY 50,000 TEACHERS, STUDENTS, SCHOLARS, AND HISTORY ENTHUSIASTS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: OTHER PROGRAMS. NATIONAL HISTORY TEACHER OF THE YEAR AWARD PROGRAM, NATIONAL BOOK PRIZES, CONFERENCES OUTREACH, SCHOLARLY & COLLEGE FELLOWSHIP PROGRAM AND BOOK BREAKS WEEKLY ONLINE PROGRAM. EXPENSES \$ 1,724,772. INCLUDING GRANTS OF \$ 192,500. REVENUE \$ 105,134.

FORM 990, PART VI, SECTION A, LINE 2: GILDER LEHRMAN INSTITUTE MAINTAINS AN ACCOUNT AT GILDER GAGNON HOWE & CO LLC (GGH). SHAIZA RIZAVI AND MICHAEL MCCORMICK, TRUSTEES OF GLI, ARE MEMBERS OF GGH, WHO ALSO WORK ALONGSIDE PAT DUFF. THOMAS LEHRMAN AND LEWIS LEHRMAN ARE FATHER AND SON, BOTH OF WHOM SERVE IN VARIOUS CAPACITIES FOR FAMILY ENTITIES, NONE OF WHICH DO BUSINESS WITH GLIAH. MICHAEL MCCORMICK HAS SEVERAL CLIENTS WHO ARE BOARD MEMBERS. JOHN BRITTON AND THOMAS LEHRMAN ENGAGED IN A BUSINESS TRANSACTION. ALYSHA BUTLER DOES EDUCATIONAL CONSULTING FOR GLI FOR WHICH SHE RECEIVES A MODEST HONORARIUM. BOB DAUM AND JOHN NAU SERVE TOGETHER ON ANOTHER BOARD RELATED TO AMERICAN HISTORY. ANDREW BANKS HAS A BUSINESS RELATIONSHIP WITH A COMPANY ON WHICH JAMES BASKER SITS ON THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B: THE FORM 990 IS FIRST REVIEWED BY COO, THEN A FINAL DRAFT IS SHARED WITH THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES. THE 990 IS AVAILABLE ON THE INSTITUTE'S WEBSITE FOR ALL BOARD MEMBERS TO ACCESS.



|  |  |
|--|--|
| Name of the organization THE GILDER LEHRMAN INSTITUTE<br>OF AMERICAN HISTORY | Employer identification number<br>13-3795391 |
|--|--|

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY IS COMPLETED BY TRUSTEES ON AN ANNUAL BASIS  
AND REVIEWED BY THE EXECUTIVE MANAGEMENT OF THE INSTITUTE.

FORM 990, PART VI, SECTION B, LINE 15:

PRESIDENT & CEO COMPENSATION IS APPROVED BY BOARD OF TRUSTEES. TOP  
MANAGEMENT SALARIES ARE APPROVED BY PRESIDENT & CEO USING COMPARISON DATA  
OF SIMILAR SIZED ORGANIZATIONS.

COMPARABILITY DATA IS COLLECTED FROM INDEPENDENT SOURCES PRIOR TO APPROVAL  
BY PRESIDENT & CEO.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AK, AZ, CA, CO, CT, DC, DE, FL, GA, IA, IL, KS, LA, MA, MD, ME, MI, MN, MS, NC, NJ, NM, NY, OK, OH  
OR, PA, RI, SC, TN, TX, UT, VA, WA, WI

FORM 990, PART VI, SECTION C, LINE 19:

THE INSTITUTE'S AUDITED FINANCIALS AND FORM 990S ARE AVAILABLE ON ITS  
WEBSITE. OTHER DOCUMENTS WOULD BE FURNISHED UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

OTHER PROFESSIONAL FEES:

|  |            |
|--|------------|
| PROGRAM SERVICE EXPENSES                               | 1,191,154. |
| MANAGEMENT AND GENERAL EXPENSES                        | 30,992.    |
| FUNDRAISING EXPENSES                                   | 46,426.    |
| TOTAL EXPENSES   | 1,268,572. |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A | 1,268,572. |

# Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury  
Internal Revenue Service

▶ **File a separate application for each return.**  
▶ **Go to [www.irs.gov/Form8868](http://www.irs.gov/Form8868) for the latest information.**

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits](http://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits).

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

|  |  |   |
|--|--|---|
| <b>Type or print</b>   | Name of exempt organization or other filer, see instructions.<br><b>THE GILDER LEHRMAN INSTITUTE<br/>OF AMERICAN HISTORY</b> | Taxpayer identification number (TIN)<br><br><b>13-3795391</b> |
| File by the due date for filing your return. See instructions. | Number, street, and room or suite no. If a P.O. box, see instructions.<br><b>49 WEST 45TH STREET, 2ND FL</b>                 |   |
|  | City, town or post office, state, and ZIP code. For a foreign address, see instructions.<br><b>NEW YORK, NY 10036</b>        |   |

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

| Application Is For                       | Return Code | Application Is For                | Return Code |
|--|-------------|-----------------------------------|-------------|
| Form 990 or Form 990-EZ                  | 01          | Form 1041-A                       | 08          |
| Form 4720 (individual)                   | 03          | Form 4720 (other than individual) | 09          |
| Form 990-PF                              | 04          | Form 5227                         | 10          |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05          | Form 6069                         | 11          |
| Form 990-T (trust other than above)      | 06          | Form 8870                         | 12          |
| Form 990-T (corporation)                 | 07          |                                   |             |

**THE INSTITUTE C/O KATE SMITH**

• The books are in the care of ▶ **49 WEST 45TH STREET, 2ND FL - NEW YORK, NY 10036**

Telephone No. ▶ **646-366-9666**

Fax No. ▶ \_\_\_\_\_

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_. If this is for the whole group, check this box . If it is for part of the group, check this box  and attach a list with the names and TINs of all members the extension is for.

**1** I request an automatic 6-month extension of time until **MAY 15, 2024**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:  
 ▶  calendar year \_\_\_\_\_ or  
 ▶  tax year beginning **JUL 1, 2022**, and ending **JUN 30, 2023**.

**2** If the tax year entered in line 1 is for less than 12 months, check reason:  Initial return  Final return  
 Change in accounting period

|   |           |    |    |
|---|-----------|----|----|
| <b>3a</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.   | <b>3a</b> | \$ | 0. |
| <b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | <b>3b</b> | \$ | 0. |
| <b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.              | <b>3c</b> | \$ | 0. |

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

Form **8879-TE**

# IRS e-file Signature Authorization for a Tax Exempt Entity

OMB No. 1545-0047

For calendar year 2022, or fiscal year beginning JUL 1, 2022, and ending JUN 30, 2023

# 2022

Department of the Treasury  
Internal Revenue Service

**Do not send to the IRS. Keep for your records.**

Go to [www.irs.gov/Form8879TE](http://www.irs.gov/Form8879TE) for the latest information.

Name of filer **THE GILDER LEHRMAN INSTITUTE  
OF AMERICAN HISTORY**

EIN or SSN  
**13-3795391**

Name and title of officer or person subject to tax

## Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

|     |                          |                                     |  |     |             |
|-----|--------------------------|-------------------------------------|--|-----|-------------|
| 1a  | Form 990 check here      | <input checked="" type="checkbox"/> | b Total revenue, if any (Form 990, Part VIII, column (A), line 12)     | 1b  | 12,020,184. |
| 2a  | Form 990-EZ check here   |                                     | b Total revenue, if any (Form 990-EZ, line 9)                          | 2b  |             |
| 3a  | Form 1120-POL check here |                                     | b Total tax (Form 1120-POL, line 22)                                   | 3b  |             |
| 4a  | Form 990-PF check here   |                                     | b Tax based on investment income (Form 990-PF, Part V, line 5)         | 4b  |             |
| 5a  | Form 8868 check here     |                                     | b Balance due (Form 8868, line 3c)                                     | 5b  |             |
| 6a  | Form 990-T check here    |                                     | b Total tax (Form 990-T, Part III, line 4)                             | 6b  |             |
| 7a  | Form 4720 check here     |                                     | b Total tax (Form 4720, Part III, line 1)                              | 7b  |             |
| 8a  | Form 5227 check here     |                                     | b FMV of assets at end of tax year (Form 5227, Item D)                 | 8b  |             |
| 9a  | Form 5330 check here     |                                     | b Tax due (Form 5330, Part II, line 19)                                | 9b  |             |
| 10a | Form 8038-CP check here  |                                     | b Amount of credit payment requested (Form 8038-CP, Part III, line 22) | 10b |             |

## Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that  I am an officer of the above entity or I am a person subject to tax with respect to (name of entity) Gilder Lehrman Institute of American History, (EIN) 13-3795391 and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

### PIN: check one box only

I authorize CONDON O'MEARA MCGINTY & DONNELLY LLP to enter my PIN 12345  
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax Kate R Smith, CFO Date 4/23/24

## Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

13812307777  
Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature CONDON O'MEARA MCGINTY & DONNELLY Alexander Lazzarolo Date 4/22/2024

**ERO Must Retain This Form - See Instructions  
Do Not Submit This Form to the IRS Unless Requested To Do So**

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2022)